Policy dialogue makes it happen!

The EU-Luxembourg / WHO UHC Partnership Programme

Matthias Reinicke
IHP for UHC 2030 Steering Committee

Geneva, 16 June 2017
The UHC-Partnership country-led identification process

Comprehensive approach to UHC is key and MoHs share the leadership together with WHO

Better shape partners' interventions at country level towards effective development cooperation

Balance between seed money and senior technical expertise
What have we achieved?
28 countries
UNIVERSAL HEALTH COVERAGE PARTNERSHIP
ROADMAP ACTIVITIES IN 28 TARGET COUNTRIES

<table>
<thead>
<tr>
<th>Country</th>
<th>Activity 1</th>
<th>Activity 2</th>
<th>Activity 3</th>
<th>Activity 4</th>
<th>Activity 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Country 1</td>
<td>Activity 1</td>
<td>Activity 2</td>
<td>Activity 3</td>
<td>Activity 4</td>
<td>Activity 5</td>
</tr>
<tr>
<td>Country 2</td>
<td>Activity 1</td>
<td>Activity 2</td>
<td>Activity 3</td>
<td>Activity 4</td>
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<td>Country 3</td>
<td>Activity 1</td>
<td>Activity 2</td>
<td>Activity 3</td>
<td>Activity 4</td>
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<tr>
<td>Country 4</td>
<td>Activity 1</td>
<td>Activity 2</td>
<td>Activity 3</td>
<td>Activity 4</td>
<td>Activity 5</td>
</tr>
</tbody>
</table>

Roadmaps: *hundreds of activities*
<table>
<thead>
<tr>
<th>Policy Dialogue around NHPSP</th>
<th>Development of national plans</th>
<th>Develop and implement new national health sector strategic plan (NHSSP)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continuous dialogue with stakeholders from the parliament and political elite to gain their support of the health reforms, strategies and plans Conducting multi-sectorial dialogue on various areas of the health system to support population’s health improvement</td>
<td>Implementation, monitoring and evaluation of the national health development plan at all levels</td>
<td>Consultative meetings and workshops</td>
</tr>
</tbody>
</table>

**Code of Health**
Contribute to the development of the Code of health, as the key regulatory

**Annual district operational plans**
Planning workshops for standardized and harmonized district level annual operational plans for 13 districts

**District health strengthening**
Capacity building exercises; monitoring and review of DHMT capacities
Activities: around 14 areas of work
Major areas of work

AREAS of ACTIVITIES
- MoH Institutions Capacity Building
- Strategic National Planning
- Aid Effectiveness – IHP+
- Decentralization
- Laws & regulation
- Monitoring & Evaluation
- Health Financing, HA
- Financial Management Systems
- Human Resources for Health
- Service delivery
- Medicines
- Visibility

LEVELS of ACTIVITIES
- National level
- Provincial level
- Local level

TYPES of ACTIVITIES
- National Policy/Political objectives
- Strategic work
- Support for more technical areas of work (Health Accounts, HIS, Drug pricing, …)

Major focus
Health System Development Towards UHC: the FIT approach

- Building Foundations
- Strengthening Institutions
- Supporting Transformation

HS Ann. reviews

- Health Accounts
- HRH strategy in Sierra L.

Public accountability and "citizen's voice" in Tunisia

Institutional coherence of the different agencies of the health sector in Morocco (ANAM, ...)

PHC and Hospital Reform in Moldova

Health Fin. Strategy in Burkina Faso
Country learning programme
Global UHC course for francophone countries
Global Advanced WHO health financing course (in English),
Scientific publications: BMC series on policy dialogue (AFRO), others at regional and country level
Support to Country Cooperation Strategies
Collaboration with many departments at HQ, regional and country level.

And also...
UHC-P and WHO reform: 70% of the resources are at country level
The role of the country office: better positioned to fulfil its mandate with MoH and partners
Collaboration between the 3 WHO levels
Collaboration with the EU Del. and Lux Represent.
Evaluation: internal integrated evaluation at WHO, ROM, external evaluation (KIT), and verification mission (June 2017)
IHP+ IHP+ for UHC 2030

Other aspects…
<table>
<thead>
<tr>
<th>Programme</th>
<th>Country</th>
<th>TA Status</th>
<th>TA starting date</th>
<th>TA to Resp point</th>
</tr>
</thead>
<tbody>
<tr>
<td>EU Phase 1 EU-P1</td>
<td>Liberia</td>
<td>Light mode</td>
<td>Apr-14</td>
<td>Maslin, G</td>
</tr>
<tr>
<td></td>
<td>Moldova</td>
<td>Light mode</td>
<td></td>
<td>Dr Haris</td>
</tr>
<tr>
<td></td>
<td>Sierra Leone</td>
<td>Switched to full mode: Mar 2016</td>
<td>Light mode (2011-2015)</td>
<td>Kadandaile, Sowmya</td>
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<tr>
<td></td>
<td>Sudan</td>
<td>In place</td>
<td>Apr-12</td>
<td>Dr Naeema El Gasser, TBA</td>
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<tr>
<td></td>
<td>Togo</td>
<td>In place</td>
<td>Sep-12</td>
<td>Guisset, Ann Lise / Mathivet, Benoit</td>
</tr>
<tr>
<td></td>
<td>Tunisia</td>
<td>In place</td>
<td>May-12</td>
<td>Elongo, Tarcisse / Drave, Mamadou</td>
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<tr>
<td></td>
<td>Vietnam</td>
<td>In place</td>
<td>May-14</td>
<td>(Pedroza, Julio) / Touré, Malick</td>
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<tr>
<td></td>
<td>Chad</td>
<td>In place</td>
<td>Jun-14</td>
<td>Zina, Yacouba</td>
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<td></td>
<td>DR Congo</td>
<td>In place</td>
<td>Light mode Dec-13</td>
<td>Dazendo, René</td>
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<tr>
<td></td>
<td>Guinea</td>
<td>Light mode</td>
<td>01/01/2013</td>
<td>Da Graeve, Hilde</td>
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<td>Mozambique</td>
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<td>15 July 2016</td>
<td>Ongou, Moses</td>
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<td></td>
<td>South Sudan</td>
<td>In place</td>
<td></td>
<td>Castello Frances, Maria</td>
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<td></td>
<td>Timor-Leste</td>
<td>National</td>
<td>Aug-14</td>
<td>Nafshou, Hamadou</td>
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<td></td>
<td>Yemen</td>
<td>In place</td>
<td>Nov-16</td>
<td>Lai, Tsavi</td>
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<td>Burundi</td>
<td>In place</td>
<td>Jan-17</td>
<td>Pokanevich, Igor</td>
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<td></td>
<td>Guinea Bissau</td>
<td>Full mode</td>
<td>Light mode</td>
<td>Pernisic, Darinka</td>
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<td>Ukraine</td>
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<td>Nov-16</td>
<td>Souteyrand, Yves</td>
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<td>Tajikistan</td>
<td>Full mode</td>
<td>Light mode</td>
<td>Yao, Théodore</td>
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<td>South Africa</td>
<td>In place</td>
<td>Dec-14</td>
<td>Fong, Monica</td>
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<td></td>
<td>Zambia</td>
<td>Light mode</td>
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<td>Kalambahy, Hyppolite</td>
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<td>Morocco</td>
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<td>Senegal</td>
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<td>Cabo Verde</td>
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<td>Mali</td>
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<td>Laos</td>
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<td>Burkina Faso</td>
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<tr>
<td></td>
<td>Niger</td>
<td>Light mode</td>
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> 30 long term TA mobilized over 5 years
From a financial point of view…

On average 400,000 USD per country per year

### Phase I, II & III (2011-2018)

<table>
<thead>
<tr>
<th></th>
<th>Pledged</th>
<th>Spent</th>
<th>Balance</th>
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<tbody>
<tr>
<td>(in US$)</td>
<td></td>
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<tr>
<td>EU Contribution</td>
<td>61,260,426</td>
<td>39,556,301</td>
<td>21,704,125</td>
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<tr>
<td>Luxembourg Contribution</td>
<td>14,149,421</td>
<td>7,239,781</td>
<td>6,909,940</td>
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<tr>
<td>Total</td>
<td>75,409,847</td>
<td>46,796,082</td>
<td>28,614,065</td>
</tr>
</tbody>
</table>

Note: WHO contribution (14%) on top
UHC Partnership is a strong enabler
Coordination and alignment between plans at national, regional and district level is crucial for success
Countries have recognised increased need in leveraging legal frameworks
Civil Society and citizens engagement are important and need to be fostered
In order to leave no one behind, we need to improve on benefit package design

Lessons learned
A realist approach to studying the UHC-Partnership

Emilie Robert, PhD | McGill University (QC, Canada)
Denis Porignon, PhD | WHO (Geneva, Switzerland)
Valéry Ridde, PhD | Montreal University (QC, Canada)

- Rosters
- Realist research
- Community of practice...
- Country learning programme
- Flexibility and adaptation to the evolving global health landscape