



**UHC2030 STEERING COMMITTEE**  
**6<sup>th</sup> Session – 10-11 December 2019**  
**Albert Borschette Conference Centre**  
**European Commission**  
**Rue Froissart 36, Brussels**

## **UHC2030 Workplan progress implementation 2019**

**For Information**  **For Review & Advice**  **For Approval**

## Introduction

The United Nations High-Level Meeting (UN HLM) on UHC took place in September 2019, making this year the biggest and brightest ever for the UHC global movement. UHC2030 is extremely proud to have played an important role in the lead up to this historic moment, with the hard work from the co-chairs, UHC2030 Core Team, partners and constituencies going into influencing the successful political outcomes of the UN HLM with the Key Asks. Some highlights include:

- Strategic and coordinated global advocacy, with diverse stakeholder groups using the Key Asks of the UHC movement in the lead up to the UN HLM.
- Over 600 partners mobilized during the Multi-stakeholder meeting in New York in April, further promoting the Key Asks.
- Key strategic events during the World Health Assembly, the Multistakeholder Hearing and the UN HLM itself, collaborating through the HLM co-facilitators of Thailand and Georgia, Friends of UHC and Geneva missions.
- Strong collaboration among UHC and disease-specific partnerships to promote joint messages on UHC and discuss follow up on action and track commitments for UHC during the United Nations General Assembly week.

Our focus was not just global. UHC campaigns have been going strong at country level too, with plans to sustain the momentum:

- Diverse country stakeholders advocacy campaigns asking ambitious national commitments for UHC with support from the Civil Society Engagement Mechanism (CSEM) in 14 countries, in collaboration with UNAIDS and the International Federation of Red Cross and Red Crescent Societies (IFRC).
- Campaigns around UHC Day 2019 asking leaders to 'Keep the Promise' they made in the political declaration.

UHC2030's constituencies are growing in strength and power:

- During 2019, increase in CSEM membership from 350 organisations in 70 countries to over 1000 members from more than 850 organisations in more than 100 countries.
- The CSEM has advised and influenced the Global Action Plan (GAP) for Healthy Lives and Well-being for All,
- Strong CSEM commentary on the UHC Global Monitoring Report 2019 to highlight gaps in equity.
- Increasingly diverse membership in the Private Sector Constituency growing from 13 to 33 members in 2019 with a functioning governance arrangement
- Launch of the Statement on the role of the private sector in achieving UHC, based on multi-stakeholder consultations.

Multi-stakeholder processes are a fundamental aspect to the role of UHC2030, bringing together diverse voices and perspectives for the common goal of achieving UHC:

- Multi-stakeholder social accountability increasingly valued, with clear references in the HLM political declaration to multi-stakeholder platforms, civil society and community involvement.
- Peer exchange and learning on social participation promoted in collaboration with partners.
- Strong references in the GAP about the need to better leverage and strengthen civil society and community participation and to the UHC2030 Global Compact and seven behaviours for effective health cooperation.

UHC2030's multi-stakeholder Technical Working Groups have made further progress in developing and promoting specific policy and implementation approaches for priority and emerging health issues:

- UHC2030 Statement on Sustainability and Transition promoted in regional and global meetings and principles taken up in Kyrgyzstan, Morocco and Cote d'Ivoire.
- Work on Public Financial Management strengthened with a policy note, and links made with the GAP sustainable finance accelerator.
- Technical work for the new Health Systems Performance Assessment tool reaching final stage with launch in early 2020.
- Guidance for Health Systems Assessment in Fragile Settings developed and tested and evidence-based advocacy messages on UHC in fragile settings promoted through the Key Asks.

As a global multi-stakeholder platform, UHC2030 is in an advantageous position to share lessons, knowledge and experiences of UHC:

- UHC2030's network of Related Initiatives on health systems strengthening has become more robust in 2019 with more regular coordination and information sharing and plans under way to strengthen joint communication.
- Development of the UHC Knowledge Hub firmly underway, with identification of common language and indexing to make searching easier and final consultations underway to clarify user needs.

## UHC2030 Progress/Results update for Steering Committee, December 2019

This update summarises progress towards success criteria in each area of UHC2030's results framework. Further details on specific objectives and deliverables are included in the results framework and 2019 workplan.

<b>Output 1: Strong and coordinated 'asks' on UHC promoted by multi-stakeholder campaigns on UHC, and social accountability mechanisms for UHC enhanced.</b>		
<b>Objectives</b>	<b>What does success look like</b>	<b>2019 Progress/Results</b>
1.1 Strategic global advocacy initiated and coordinated	<i>1.1.1 Unified voices effectively champion a common UHC agenda and influence HLM negotiations and outcomes</i>	<ul style="list-style-type: none"> <li>• 'Key Asks of the UHC Movement' agreed across diverse stakeholder groupings and reflected in i) the HLM Political Declaration, strengthening commitments to UHC as central to health goals and actions to accelerate progress, and ii) IPU resolution committing parliamentarians to hold governments accountable.</li> <li>• Successful Multistakeholder Hearing: &gt;600 partners mobilised, Key Asks promoted.</li> <li>• Political processes influenced in run-up to HLM (Key Asks promoted with/at World Health Assembly, G20, HLM co-facilitators, Friends of UHC, Geneva missions, etc).</li> <li>• Different health-related partnerships brought together and increasingly promote joint UHC messages and action to follow up on HLM and track commitments – e.g. joint side events at UNGA.</li> </ul>
1.2 Global and country UHC campaigns supported	<i>1.2.1 Country-level advocates supported with evidence-based tools and resources, including World Health Day and UHC Day</i>	<ul style="list-style-type: none"> <li>• Diverse country stakeholders supported to advocate for ambitious national UHC commitments ahead of HLM: CSEM-led events in 14 countries, supported by IFRC and UNAIDS.</li> <li>• Coordinated campaigns supported (including 60 grants for civil society led campaigns in 54 countries) for UHC Day 2019, 'Keep the Promise'.</li> <li>• Advocacy guide, toolkit + E-learning made available in French and English.</li> </ul>
1.3 Stakeholder constituencies organized to engage in UHC debates	<i>1.3.1 CSEM fully operational and facilitating CSOs' participation in HLM and SDG Global Action Plan</i>	<ul style="list-style-type: none"> <li>• CSEM membership increased from 350 organisations in 70 countries to &gt;850 organisations in &gt;100 countries.</li> <li>• CSEM sub-group advised and influenced SDG Global Action Plan, including accelerator on civil society engagement.</li> <li>• Strong civil society voice and messages at/around HLM, especially in CSEM commentary on UHC Global Monitoring Report.</li> </ul>

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	<i>1.3.2 Private sector constituency established, operational, and including private sector in UHC debates</i>	<ul style="list-style-type: none"> <li>• Private Sector Constituency has a functioning governance arrangement and growing plus increasingly diverse membership (from 13 to 33 members).</li> <li>• Successful launch (at HLM) and positive reactions to UHC2030 Private Sector Constituency statement on role of private sector in UHC (based on multi-stakeholder consultations). [Also see 2.2.4 below]</li> </ul>
1.4 Multi-stakeholder social accountability approaches strengthened (country and global)	<p><i>1.4.1 CSOs, media and parliamentarians are better equipped to engage with and shape health budget discussions for UHC</i></p> <p><i>1.4.2 Progress towards greater availability and improved coherence of international funding for health advocacy &amp; accountability</i></p>	<ul style="list-style-type: none"> <li>• HLM political declaration includes references to multi-stakeholder platforms and civil society and community involvement, responding to UHC2030 advocacy (e.g. WHA and UNGA events).</li> <li>• Budget advocacy toolkit finalized (incl. broad multi-stakeholder consultations); will be piloted in Q1 2020.</li> <li>• Peer exchange and learning on social participation promoted (technical network and inputs to WHO ‘Social Participation Handbook’; handbook will launch for wider consultation by end-2019).</li> <li>• Secured reference in SDG GAP of need for effective, harmonized approaches to better leverage and sustainably strengthen civil society and community engagement. This provides basis for UHC2030 to develop proposal for multi-partner grant mechanism (by end Q4).</li> </ul>
<p><b><u>Output 2: Collaborative multi-stakeholder approaches developed and promoted for countries and partners to work more efficiently and effectively, addressing priority health systems issues/bottlenecks.</u></b></p>		
<b>Objectives</b>	<b>What does success look like</b>	<b>2019 Progress/Results</b>
2.1 Countries and partners equipped with jointly agreed principles and tools to enhance coherence and effectiveness of efforts on health systems and UHC.	<i>2.1.1 Actions to strengthen country level coordination, supported by UHC2030, included in SDG Global Action Plan ‘align’ track and related accelerators</i>	<ul style="list-style-type: none"> <li>• GAP includes strong references to the UHC2030 Global Compact and ‘7 behaviours’ for effective health cooperation as underlying collaboration principles.</li> <li>• Ongoing collaborations with agencies in relevant accelerators (PHC, Sustainable Financing) to agree and take forward UHC2030 role in multi-stakeholder engagement, global coordination and experience-sharing.</li> <li>• Ongoing collaborations with UHC Partnership and PHC accelerator to translate global coordination principles/discussions to country level action.</li> </ul>

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	<p><i>2.1.2 Tools (IHP+) to support country level health coordination updated and made available for use by countries and partners</i></p>	<ul style="list-style-type: none"> <li>● Existing tools reviewed/summarised</li> <li>● Dialogues with countries (WHA, UHC Partnership annual meeting) raised key coordination issues/needs.</li> <li>● <i>UHC2030 role/focus to be discussed further at December Steering Committee.</i></li> </ul>
<p>2.2 Specific policy and implementation approaches developed collaboratively (multi-stakeholder), and promoted, for priority and/or emergent health systems issues.</p>	<p><i>2.2.1 Transition and sustainability: consensus principles reflected in key agencies' implementation plans, GAP, HLM outcomes and fund replenishment</i></p> <p><i>2.2.2 PFM in health: joint advocacy messages and policy guidance agreed and promoted with/by UHC2030 members</i></p> <p><i>2.2.3 Health systems performance assessments: new template, harmonizing existing assessments, agreed and piloted</i></p> <p><i>2.2.4 Multi-stakeholder declaration for how private sector can align with UHC goals and contribute to UHC outcomes</i></p>	<ul style="list-style-type: none"> <li>● Targeted promotion of UHC2030 Statement on Sustainability &amp; Transition: WHO networks (140 countries), relevant regional/global meetings &amp; trainings, Key Asks.</li> <li>● Transition implications reviewed with disease programmes and partnerships; <i>Perspectives of health programs on sustainability and transition</i> note published, and principles integrated in e.g. UNAIDS framework for sustained AIDS response results and global guidance on transition preparedness for HIV.</li> <li>● Country uptake of principles including in Kyrgyzstan, Morocco, Cote d'Ivoire.</li> <li>● Research programme agreed with Alliance for Health Policy and Systems Research.</li> <li>● <i>Public Financial Management for UHC2030</i> policy note developed as basis for better-aligned PFM support. Links made with GAP sustainable finance accelerator.</li> <li>● Ongoing work to strengthen alignment of funding and technical assistance for strengthening country PFM systems – including with and through GAP Sustainable Financing accelerator.</li> <li>● Technical work completed for new Health Systems Performance Assessment template/guidance to harmonise across existing assessments. Template/tools will be finalized and presented in Q1 2020; plans being developed to pilot/implement in countries (e.g. alongside the GAP PHC accelerator).</li> <li>● UHC2030 Private Sector Constituency launched a statement on role of private sector for UHC at HLM (based on multi-stakeholder consultations e.g. at WHA).</li> <li>● Work in progress: multi-stakeholder dialogue on private sector engagement in 1-2 countries. This will test approaches to address PHC service delivery gaps, and develop lessons/guidance on multi-stakeholder dialogue with the private sector.</li> </ul>

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	2.2.5 <i>Fragile settings: learning generated for application of new tools/guidance for health systems assessment and for humanitarian health coordination</i>	<ul style="list-style-type: none"> <li>• Guidance developed and published for health systems assessment in fragile settings. (WHO plan to pilot this in 1-2 countries and share lessons.)</li> <li>• Humanitarian-development nexus coordination: draft desk review (lessons from existing approaches and documentation) completed, country reviews underway.</li> <li>• [Linking to 1.1] Evidence-based advocacy messages on UHC needs in fragile settings promoted in Key Asks and at WHA (Switzerland/Afghanistan event).</li> </ul>
<b>Output 3: UHC knowledge, lessons, and experience promoted and shared (including to reinforce Outputs 1 &amp; 2), including with and through relevant health systems partnerships, networks and collaboratives</b>		
<b>Objectives</b>	<b>What does success look like</b>	<b>2019 Progress/Results</b>
3.1 Connections made, and coherence promoted, across “UHC2030 family” of health systems networks, partnerships and collaboratives.	3.1.1 <i>‘Network of networks’ is well-run and adds value – joint dialogue, lessons sharing, information shared efficiently</i>	<ul style="list-style-type: none"> <li>• ‘Related Initiatives’ network strengthened through regular information sharing and catch-up calls, including in support of HLM preparation.</li> </ul>
3.2 Consolidated offer for supporting countries (and other partners) to access information and resources.	3.2.1 <i>‘UHC2030 country offer’ defined and communicated – with better understanding of how to match offer with needs</i>	<ul style="list-style-type: none"> <li>• Draft information product developed to better outline respective roles and added value of different HSS initiatives, and help signpost countries and other stakeholders to relevant support offerings.</li> <li>• [For Steering Committee discussion in December: UHC2030 role in supporting strengthened coordination and collaboration in countries.]</li> </ul>
3.3 UHC2030 ‘Knowledge Hub’.	3.3.1 <i>Prototype (September) and operational (end 2019) versions of Knowledge Hub and management/sustainability plan agreed for keeping hub relevant, responsive, and up-to date</i>	<ul style="list-style-type: none"> <li>• Indexing of knowledge completed, using common language to ensure easier search for relevant knowledge based on country demand.</li> <li>• Consultations underway to clarify demand/requirements and next steps for Knowledge Hub.</li> </ul>

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<b>Output 4: The UHC2030 partnership is managed well, including clear and relevant strategic focus, and transparent and effective governance.</b>		
<b>Objectives</b>	<b>What does success look like</b>	<b>2019 Progress/Results</b>
4.1 - Communication	<i>4.1.1 Members are kept engaged and up-to-date</i>	<ul style="list-style-type: none"> <li>• Partners updated on HLM preparation and wider UHC2030 work: regular newsletters (January, May, July, October), web updates, Twitter.</li> <li>• Core Team Report 2018 shared.</li> <li>• Twitter followers increased from 4600 (end-2018) to 7750 (November 2019).</li> </ul>
4.2 - Strategic planning and reporting	<i>4.2.1 Appropriate strategic direction that ensures UHC2030 remains relevant and results-focused</i>	<ul style="list-style-type: none"> <li>• Updated workplan and results framework shared with SC (June).</li> <li>• Post-HLM Vision and 2020-21 workplan for SC review at December SC meeting.</li> </ul>
4.3 - Steering Committee and Constituencies	<i>4.3.1 – 4.6.1: Structures, processes and resources are in place and managed effectively to support outputs 1-3</i>	<ul style="list-style-type: none"> <li>• SC meetings delivered to schedule, all UHC2030 constituencies represented.</li> <li>• TORs for each constituency updated and plans in place for change in representation</li> </ul>
4.4 - Resource mobilization		<ul style="list-style-type: none"> <li>• US\$5.4 million mobilized (Luxembourg \$500k 2019, Japan \$1m 2019, EC \$ 3.9m 2019-22) BUT significant funding gap, for urgent SC discussion. [See workplan and budget note.]</li> </ul>
4.5 - UHC2030 management and administration		<ul style="list-style-type: none"> <li>• Day to day operations on track.</li> <li>• [Note: Administrative arrangements between WHO and WBG to be revised in early 2020 (existing agreement going back to 2010).]</li> </ul>
4.6 - Relationship management		<ul style="list-style-type: none"> <li>• Collaborations deepened with other partnerships (e.g. Stop TB, NCD Alliance, Roll Back Malaria) around HLM; exploring opportunities for joint advocacy and accountability work with PMNCH.</li> </ul>