

UHC 2030 Technical Working Group on Health Systems Assessments

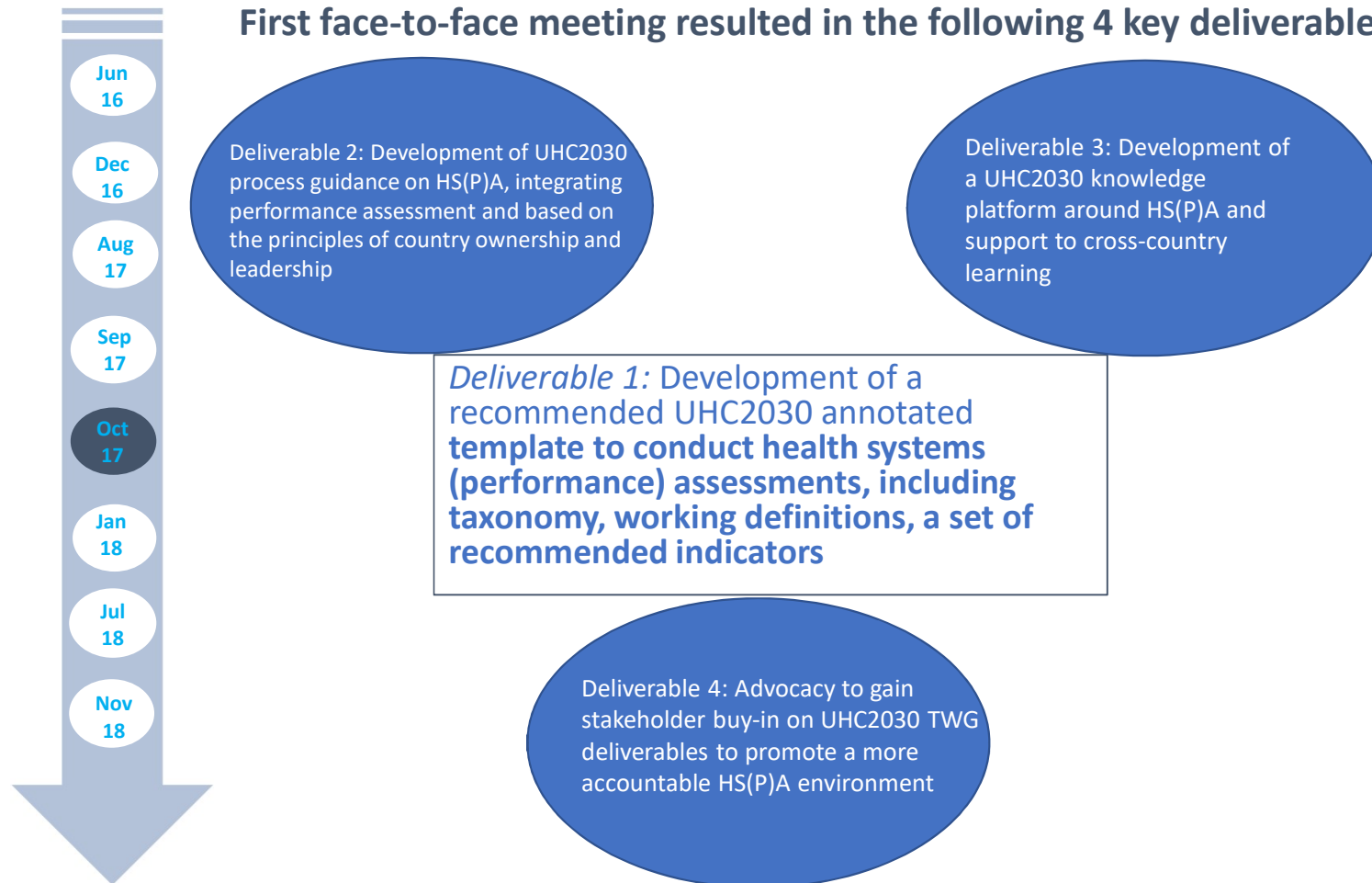
2nd Face-to-Face Meeting:  
LINKING HEALTH SYSTEMS ASSESSMENTS TO PERFORMANCE DIMENSIONS  
6-7 November 2018, Geneva

# Bringing it all together Next steps

uhc2030



## First face-to-face meeting resulted in the following 4 key deliverables



# General agreement for functions-to-performance approach: a way to make HSS actionable

- Functions: more dynamic, less static; can more easily link to outcome/performance; what we *do* rather than what it *is*

## BUT

- Building blocks still the reality in many places: funding proposals, Ministry of Health departments, (some) HSAs, etc.
- Explain linkage to building blocks in any template/approach we propose  
→ no need to dwell on it but show how it links
- Two distinct outcomes:
  - 1) final outcomes (health systems performance dimensions)
  - 2) intermediate outcomes

# Sub-functions, indicators, and 'things'

- Level of granularity on sub-functions will be key
- We will not be able to come up with a perfect framework (academic exercise) → need to ensure pragmatism
- Indicators: keep some imperfect indicators (pragmatism) but “don't shy away from sub-functions because there are no easily collectible measures”
- Link overall indicators to functions and sub functions one can work on  
→ be pragmatic and chose a place for a sub function even if it is not perfect.

# Root cause analysis

- Root cause analysis should be a part of the HSA-HSPA continuum
- Diagnosis ('bypassing primary care level', 'medical radiation exposure') linked to qualitative (focus groups, interviews...) and quantitative ('number of X-rays undertaken for back problems') measures → further linked to intermediate and final health system goals

# Stewardship/governance sub-functions

- Setting strategic direction: policy formulation (strategic plans, guidelines...)
- Participation (i.e. consensus-building, coordination, collaboration, partnerships...)
- Legislation
- Regulation
- Generating the use of intelligence (performance review, monitoring and evaluation)
- Architecture of the HS and institutional design (i.e. governance of the public private mix).
- Functional management capacity (i.e. budget, human resources – day to day) for governance itself
- Transformation capacity (i.e. leadership – more global)
- Intersectoral collaboration (i.e. across ministries and topic)

# Financing function

## Sub-functions:

- Revenue generation
  - Description of formal structure/mechanisms
  - Effective functions of structure/mechanisms
- Pooling (of health risks)
  - Description of formal pooling mechanisms
  - Effective functioning of formal pooling mechanisms
- (Strategic) purchasing
  - Description of purchasing system
  - Effective functioning of purchasing system

## Intermediate goal/outcomes:

- Financial protection
- Coverage

# Delivering services function

## Possible sub-functions:

- Level of care incl. referral
- Level of integration
- Service delivery activities (prevention, self-management support, etc)

## Unresolved issues/next steps:

- Look at pharmaceuticals/med devices carefully to distribute across functions
- Private sector service delivery?
- Need for case studies?
- patient-centredness



# Resource generation sub-function

- Consider re-naming the function itself
- Sub-functions: health workforce, physical resources (pharmaceuticals, equipment, infrastructure), information system, social resources
- Sub-sub functions/detailed sub-functions: availability, appropriate mix, planning & sustainability, continuing education

## Next steps:

- Research/literature on social resources?
- Thorough sub-function check against criteria
- Qualitative information pieces + quantitative indicators

# Intermediate results? (right side of the performance chain)

- Accountability
- Coverage
- Integrated care?
- Financial protection

# Ensuring the policy link

- (Perceived) independence of those conducting the HS(P)A
- Champions/role models
- HSPA not enough to put priorities on political agenda
  - HSPA report in parliamentary session
  - Release HSPA results to public
  - Media
  - Ensure buy-in/involvement of politicians and policy-makers (MoH driving force in some countries)

# Overall to-dos

- Background paper on function/sub-function criteria
- Alignment/coordination with UHC Monitoring, Global Action Plan on SDGs, various function-specific deep dive tools
- Building blocks to functions: more clarity in the taxonomy matrix specifically on this link
- Social resource as a new sub-function: some research?
- Continue work on sub-functions in sub-groups
- Prepare discussions on quantitative indicators and qualitative information sources
- Prepare discussions on intermediate and final goals

MERCI

---

uhc2030

