The New Way of Working

Strengthening the Humanitarian, Development, Peace Nexus
Opportunity and obligation

• Humanitarian interventions to look further ahead and seek connection with HSS
• Development workstreams and policy dialogue not to stop but adapt, target fragile and conflict affected areas in a more operational manner.
• Need to sit around the same table to work on issues of overlap and connection, identify health system bottlenecks that require collaboration
## The Humanitarian-Development Divide

<table>
<thead>
<tr>
<th>Culture/Approach</th>
<th>Humanitarian</th>
<th>Development</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Substitution/parallel</td>
<td>Complementarity</td>
</tr>
<tr>
<td>Outlook</td>
<td>6-12 months*</td>
<td>5-10 years</td>
</tr>
<tr>
<td>Coordination/Leadership</td>
<td>System-led</td>
<td>Government-led</td>
</tr>
<tr>
<td>Planning Frameworks/Tools</td>
<td>HRP/HeRAMS</td>
<td>UNDAF/NHSP/ SARA</td>
</tr>
<tr>
<td>Legal Frameworks</td>
<td>Humanitarian Principles/ IHL</td>
<td>Sovereign Law, Aid effectiveness</td>
</tr>
<tr>
<td>Types of Settings</td>
<td>Fragile/Unwilling</td>
<td>Stable/Willing</td>
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</tbody>
</table>

*6 months for short-term emergency situations.
Clapping with one hand???

And the other tied behind our back.......
New Way of Thinking: 2016 Global Processes

Agenda 2030

"Reach the Furthest First"

Agenda for Humanity

"Leave No One Behind"

Photo: WHO/C. Haskew

"Reach the Furthest First"

#ShareHumanity

#1 PREVENT AND END CONFLICT

#2 RESPECT RULES OF WAR

#3 LEAVE NO ONE BEHIND

#4 WORKING DIFFERENTLY TO END NEED

#5 INVEST IN HUMANITY
Bridging the Hum-Dev Divide in Health

Joint Analysis → Joint Planning

Define Collective Outcomes

Humanitarian → Development

‘Joined Up’ Programming

Life Saving Assistance and protection
Integration in National Health System
UHC & resilience: Health System Strengthening and preparedness

WHO/C. Haskew
A new way of working

• Humanitarian interventions should focus on integration, early recovery and transition to local authorities as early as possible.

• While development oriented workstreams should target fragile and conflict affected areas in a more operational manner.

• Review ongoing activities in fragile contexts and determine degree to which they are both conflict sensitive.
Adapt collaboration to the context

Three characteristics:
1. Responsibility to protect population
2. Capacity

• Implications of each for joined analysis, planning, and collective outcomes
• Determines relationship of the international community with government and authorities
A new way of working

HDPN opportunities for Health

Photo: WHO/C. Haskew
HDN for health

1. **Joint analysis**: bringing together

   - humanitarian assessments (MIRA/HNO/HeRAMS, etc),
   - health sector performance/bottleneck/capacity assessment
   - all hazard risk analysis, and
   - context and conflict analysis
HDN for health

2. Define collective outcome:

- SDG3: As overarching goal Universal Health Coverage with financial protection, and resilience of the health system and communities against shocks.
3. Simple, flexible, **joint operational planning** at national and subnational level:

- Integrating where possible both humanitarian and development support in operational plans.
- Supported by Multi Year HRP, and a National Health Strategic Plan that prioritise areas and populations in most need,
- ‘Transition plan’ formulated that clarifies HDN approach during the crisis
Implementing HDPN for health

1. Focus on service delivery:
   • EPHS and health financing with social & financial protection
   • Address health system constraints for its implementation, and
   • Address barriers from HH & community perspective
   • Advocate for protection of health care
Implementing HDPN for health

2. Preparedness for additional acute emergencies

- Risk management for all hazards, including health security and IHR core capacities
- Strengthen investigation, control and response capacities
Implementing HDPN for health

3. Governance & partnership:
   • Maintaining policy dialogue during the conflict
   • District Health Management & community engagement
   • Simple, flexible, joint planning at (sub)national level
   • Coordination architecture that provides links between humanitarian and development partners, and other sectors
   • Conflict sensitive programming
   • Commitment to humanitarian principles & principles for Aid Effectiveness
Thank You...