

## Health Systems Strengthening RELATED INITIATIVES



# INTRODUCTION

Universal Health Coverage (UHC) is the vision that everyone, everywhere should have access to quality and affordable health services. Stronger health systems are the backbone of progress towards UHC and all the health SDG targets.

A diverse group of international partnerships, alliances and networks focuses on strengthening different aspects of health systems. UHC2030 is the global movement to build stronger health systems for UHC and (among other activities) plays a convening role for this group of health systems 'Related Initiatives'.

This document presents a short profile of each UHC2030 Related Initiative with information about opportunities to work together.

All the Related Initiatives in this information pack are part of the 'family' of UHC2030 and provide crucial support to the global movement for UHC. They share a commitment to promote the principles of the [UHC2030 Global Compact for Progress towards UHC](#) and common approaches to strengthening health systems embedded in [Healthy systems for universal health coverage - a joint vision for healthy lives](#).

UHC2030 provides a multi-stakeholder platform to work with a broader range of partners and constituencies, share information, learning and resources, and collaborate towards shared health systems objectives and UHC goals.

We hope this pack is useful for those who wish to understand more about who we are, what we do and how we can all work together to build stronger health systems and achieve universal health coverage.







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# Alliance for Health Policy and System Research

The Alliance for Health Policy and Systems Research (the Alliance) works to improve the health of those in low- and middle-income countries by supporting the generation and use of evidence that strengthens health systems.

It is an international partnership hosted by the World Health Organization, working together with organizations around the world. It believes in the power of research to inform health policy decisions, drive health care reforms, scale-up proven health interventions, and ultimately save lives.

It engages diverse actors in health policy and systems research targeting support to ensure better inclusion of and participation by women, those in low- and middle-income countries and other historically underrepresented groups.



@WHO / Tom Pietrasik

## OBJECTIVES

**Provide** a unique forum for the health policy and systems research community.

**Support** institutional capacity for the conduct and uptake of health policy and systems research.

**Stimulate** the generation of knowledge and innovations to nurture learning and resilience in health systems.

**Increase** the demand for and use of knowledge for strengthening health systems.

## PRIORITIES AND ACTIVITIES

Over the last two decades, the Alliance has supported nearly 400 projects in 73 countries. For example:

- In Lebanon it supported a rapid review centre to bring evidence into health care debates.
- In Haiti, it supported the Ministry of Health to improve programmes using an embedded research approach.
- In Nigeria, participatory action research engaged communities in dialogues about barriers to immunisation services and developing action plans.

 [who.int/alliance-hpsr](https://who.int/alliance-hpsr)

 [alliancehpsr@who.int](mailto:alliancehpsr@who.int)

 [@allianceHPSR](https://twitter.com/allianceHPSR)

## WHO DOES IT WORK WITH?

- National, regional or local governments
- Multi-lateral and bi-lateral agencies
- Research institutions
- Universities
- Civil society organizations
- Membership organizations.



## OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting the Alliance if you wish to learn more about key approaches to health policy and systems research, engage with other researchers and decision-makers to identify country research priorities, and apply for funding for research projects.





## Global Health Workforce Network

The Global Health Workforce Network was established in 2016, following a request by select Member States and building on a proposal by the Board of the Global Health Workforce Alliance.

The Network operates within WHO as a global mechanism for stakeholder consultation, dialogue and coordination on comprehensive and coherent health workforce policies in support of the implementation of the Global Strategy on Human Resources for Health (HRH) and the recommendations of the UN High Level Commission on Health Employment and Economic Growth.

The Network provides a platform for strategic advice to WHO on health workforce issues, enhanced collaboration with relevant agencies (e.g. ILO, UNESCO, World Bank) that goes beyond the health sector focus of WHO, and multi-stakeholder and intersectoral dialogue and communities of practice. It is also Co-host of the Global Forum on Human Resources for Health.

The Network has a unique role in driving forward the health workforce agenda through leveraging specific activities to which other institutions and constituencies bring expertise, mandate and funding.

### OBJECTIVES

**Engagement** - To inform and maintain high-level political engagement in support of the implementation of the Global Strategy.

**Dialogue** - To provide forum for multi-sector and multi stakeholder agenda setting, best practice sharing and harmonization and alignment of international support to human resources for health (HRH).

**Effective implementation** - To foster global monitoring and mutual accountability on international HRH goals, targets and commitments.

### WHO DOES IT WORK WITH?

- Academic or research institutions
- Foundations
- National governments
- Civil Society Organizations
- Private Corporations
- Professional Associations
- United Nations agencies
- Hospitals, professional networks, unions etc
- From different sectors including education, employment, finance, health and labour.

### PRIORITIES AND ACTIVITIES

Thematic Hubs on intersectoral topics: education, health labour market, HRH data and evidence, community health workers, gender equity, youth, leadership.

- Development of performance, competency frameworks and global guidelines.
- Development and promotion of standards to harmonize and align investments.
- An accredited leadership HRH programme.
- Alignment and adoption of National Health Workforce Accounts; linking with the Health Data Collaborative.
- Global public goods on HRH.



-  [who.int/hrh/network/en](https://who.int/hrh/network/en)
-  [marsdenp@who.int](mailto:marsdenp@who.int)
-  [@GHWNnetwork](https://twitter.com/GHWNnetwork)

### OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting the Network to engage with other sectors and hold inter-sectoral dialogue about HRH issues and both contribute and benefit from the development of global public goods.

## Global Service Delivery Network

In June 2017, WHO launched the Global Service Delivery Network (GSDN) to support the achievement of UHC through the strengthening of service delivery and implementation of the Framework on Integrated People-Centred Health Services.

The GSDN is a global platform for knowledge exchange, collaboration and advocacy on integrated people-centred health service delivery. It plays a key role in raising global awareness about and advocacy for high quality service delivery in the context of universal health coverage.



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### OBJECTIVES

**Facilitate** and advocate for integrated and people-centred health services.

**Mobilize** financial and non-financial resources to support implementation of the Framework on Integrated People-Centred Health Services.

**Support** an exchange of information and knowledge among key stakeholders, building on existing knowledge platforms, especially through the IntegratedCare4People web platform.

**Strengthen** collaboration on integrated people-centred health service delivery, with eventual linkage to networks focused on specific areas of service delivery.

### PRIORITIES AND ACTIVITIES

- Stakeholders can exchange knowledge, collaborate and advocate on integrated people-centred health service delivery.
- The network raises global awareness about high quality services delivery in the context of UHC.
- It hosts the [integratedcare4people.org](http://integratedcare4people.org) web platform where people can get involved and support the implementation of the IPCHS framework.

[who.int/servicedeliverysafety/network/en](http://who.int/servicedeliverysafety/network/en)

### WHO DOES IT WORK WITH?

- Professional associations
- Civil society organizations
- Other non-governmental organizations.



### OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting the Network to exchange experience, knowledge and lessons on integrated people-centred health service delivery with other members.

## Health Data Collaborative

Launched in March 2016, the Health Data Collaborative promotes a partnership approach with a common agenda for measurement and accountability in the health sector. Its mission is to maximize and align financial and technical resources in national health information systems, and ensure that stakeholders and partners conduct harmonized approaches and methods for data collection and analysis.

**Why is this necessary?** Fragmented and piecemeal health data, lack of country empowerment and lack of disaggregated sub-national data to help make programme and budget decisions, are all elements which prevent and slow down progress towards UHC.

### The HDC is based on five-point call to action:

- 1 Investments: increase levels and efficiency of domestic and international investments
- 2 Capacity strengthening: collect, compile, disaggregate, analyze, disseminate & use data at all levels
- 3 Well functioning population health data sources: civil registration, vital statistics, census, surveys
- 4 Effective open facility and community data systems: real time surveillance and admin resources
- 5 Enhanced use and accountability: citizen engagement transparent reviews linked to action.

## OBJECTIVES

**To strengthen** country capacity to plan, implement, monitor and review progress and standardized processes for data collection, availability, analysis and use to achieve national health related targets (and therefore eventual SDG health targets).

**To improve** efficiency and alignment: of technical and financial investments in health data systems through collective actions.

**To increase** the impact of global public goods: on country health data systems through increased sharing, learning and country engagement.


## PRIORITIES AND ACTIVITIES

- Provide a global repository of Health Information Standards.
- Develop resources and tools to support better coordination, harmonization and strategic use of health data, especially at health facility level.
- Provide countries with easy access to global standards and tools for health data collection and analysis (global public goods).
- Produce global reports on the state of country health information systems.
- Build networks of technical expertise and facilitate working groups to explore and develop country-level work.

## WHO DOES IT WORK WITH?

- National governments
- International agencies in global health
- Philanthropic organizations
- Donors
- Academic or research institutions
- Civil society organizations
- Data experts.



 [healthdatacollaborative.org](https://healthdatacollaborative.org)  
 [healthdatacollaborative.org/contact-us/](mailto:healthdatacollaborative.org/contact-us/)  
 @HealthDataColl

## OPPORTUNITIES TO WORK TOGETHER

Consider contacting or joining HDC if you are interested in shaping and applying shared tools to strengthen health data systems, for example through technical networks, workshops with diverse stakeholders and other learning events.



## Health Systems Global

Health Systems Global is an international membership society that connects researchers, policymakers, managers, practitioners, educators, civil society, media and donors from around the world to advance the field of health policy and systems research for the attainment of better health, equity and wellbeing.

**Vision:** Globally connected health systems research and policy communities contribute to the attainment of better health, equity and wellbeing.

**Mission:** Convene researchers, policymakers and implementers from around the world to develop the field of health policy systems research and unleash their collective capacity to create, share and apply knowledge to strengthen health systems.



## OBJECTIVES

Health Systems Global has three broad areas of work to:




**Foster** the creation of new knowledge

**Support** knowledge translation focusing on bridging knowledge creation with practical application

**Foster** research on the application of new knowledge in real world settings.

## PRIORITIES AND ACTIVITIES

- HSG has over 1,500 members around the world, and over 33,000 followers across Twitter, Facebook and LinkedIn.
- HSG's ten multidisciplinary Thematic Working Groups provide platforms for interaction and exchange on health policy and systems research and practice.
- Member-led regional and national activities advance the field of health systems research through increased engagement and support.
- HSG organizes a biennial Global Symposia on Health Systems Research that convenes over 2,000 policymakers, practitioners and researchers from more than 120 countries.

 [healthsystemsglobal.org/membership](https://healthsystemsglobal.org/membership)  
 [info@healthsystemsglobal.org](mailto:info@healthsystemsglobal.org)  
 @H\_S\_Global

## WHO DOES IT WORK WITH?

- Researchers
- Policy or decision-makers
- Implementers / Practitioners
- Managers
- Educators
- Civil society representatives
- Media
- Donors
- National or regional professional association representatives.



## OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting HSG to take part in the biennial Global Symposia on Health Systems Research, join and contribute to HSG's thematic working groups and regional networks, and participate in capacity development initiatives.



## Health Systems Governance Collaborative

The Collaborative is a group of practitioners, policy makers, academics, civil society representatives, agencies, decision-makers and other committed citizens seeking to connect and engage about important health systems governance issues.

The Collaborative fosters creative and safe spaces to address health systems governance challenges (such as corruption, power inequities, lack of capacities, gross mismanagement, poor distribution of knowledge and resources and unequal access to health) and promote real impact on the ground.



@ Photoshare

### OBJECTIVES

**To gather** collective expertise, construct ideas and ways forward together and address governance challenges with knowledge rooted in local practice.

**To focus** on concrete health systems governance improvements at national and sub-national levels and better connect these experiences with the global arena.

**To build** creative solutions to the political and economic bottlenecks which have an impact on governance, and are currently unresolved.

**To face** the tough dilemmas together.

### PRIORITIES AND ACTIVITIES

- Grow the Collaborative community and engage different stakeholder groups.
- Explore the governance interfaces between local, sub-national, national and global levels and produce country case studies.
- Publish and field test a framework for an actionable approach to health systems governance.
- Contribute to the elaboration of a common health systems governance language and publish a glossary of health systems governance terms.
- Explore the governance capacities and changing roles of ministries of health using the new dedicated framework.
- Facilitate global health governance mobilization and collective action initiatives.




### WHO DOES IT WORK WITH?

- Health practitioners or managers
- Policy makers
- Academics
- Civil society representatives
- Donors
- Committed citizens interested in health systems governance and accountability.

## Health Systems **Governance** Collaborative

### OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting the Collaborative to be part of a community addressing health systems issues, interact with each other online and contribute to the development of key products to push forward the agenda.

 [hsgovcollab.org](https://hsgovcollab.org)  
 [hsgovcol@who.int](mailto:hsgovcol@who.int)  
 [@governance\\_hs](https://twitter.com/governance_hs)

## Joint Learning Network for Universal Health Coverage

The JLN is a country-driven network of practitioners and policymakers from around the globe sharing knowledge and learning to find practical solutions to the challenges of implementing UHC.

It uses a unique country-led model to identify and prioritize learning activities that are aligned with members' UHC priorities and needs. JLN Member countries share experiences, work together and co-develop global knowledge products and tools that help bridge the gap between theory and practice. All activities are prioritized, shaped, led and co-facilitated by countries.



### OBJECTIVES

**To establish** a vibrant community of member countries deeply engaged in practitioner-to-practitioner learning to jointly generate knowledge, solve problems, and adapt tools.

**To provide** countries with a self-governed collaborative learning environment to harness collective expertise and experiences.

**To strive** to maintain country-led priority-setting, flexibility, and a strong community where members feel a sense of belonging, trust and friendship.

### WHO DOES IT WORK WITH?

- Leaders from a ministry of health, national health financing agency, or other key government institution
- Countries building a national health system for achieving UHC
- Donor organizations supporting national UHC reforms
- Civil society or non governmental organization representatives with UHC expertise
- Other organizations or agencies interested in health systems strengthening for UHC.

### PRIORITIES AND ACTIVITIES

The JLN provides countries with a flexible platform to share their experiences and knowledge through in-person and virtual learning exchanges. JLN partners with technical facilitators to:

- moderate joint learning activities by helping members to frame a specific UHC problem.
- harvest members' experiences in a structured way.
- facilitate the identification and synthesis of lessons.
- help draft practical knowledge products as global public goods.



### OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting the JLN for access to a country-led learning platform, exchanges virtually and in-person to share your country's experience and achievements, support other countries along the way and co-produce global public goods.

 [jointlearningnetwork.org](https://jointlearningnetwork.org)

 [jln@msh.org](mailto:jln@msh.org)

 [@JLN4UHC](https://twitter.com/JLN4UHC)





## P4H

P4H is a global network dedicated to health financing and social health protection for UHC through insight and knowledge brokerage, collaborative technical expertise and policy dialogue.

P4H's mission is to promote, develop and strengthen exchange and collaboration for health financing and social health protection towards UHC.

The vision of P4H is to accelerate progress towards UHC. The P4H network supports the health-related SDG and the UHC target specifically. P4H facilitates dialogues and collaboration among partners working on health financing and social health protection at all levels to make progress towards UHC in countries.



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## OBJECTIVES

**Promote**, develop and strengthen partnership collaboration for health financing and social health protection for UHC.

**Act** as an honest broker among all involved stakeholders to build coherent frameworks for country, regional and global actions.




**Engage** the global health community and build bridges between global and country levels.

## WHO DOES IT WORK WITH?

- Government institutions
- Ministries
- Multilateral agencies, international or national development partners
- Civil society organizations
- Private foundations and investors
- Global initiatives and regional bodies working in the health, social protection, and finance sectors
- Academia.

## PRIORITIES AND ACTIVITIES

- Connect and facilitate collaboration among different sectors (health, finance, social welfare and others) and government stakeholders in a country.
- Incentivise and facilitate collaboration, joint work activities and exchange of knowledge, expertise, experience and best practices.
- Develop products and services to support capacity building for national coordination and inclusive dialogue on UHC financing and social health protection.
- Link accountability, ownership and evidence-based and results-oriented approaches.
- Host an interactive online platform.

 [p4h.world/en/](https://p4h.world/en/)  
 [Meyerc@who.int](mailto:Meyerc@who.int)  
 [@P4HNetwork](https://twitter.com/P4HNetwork)



## OPPORTUNITIES TO WORK TOGETHER

Consider joining the P4H platform to connect and exchange with other members, enjoy interactive access to information, expertise, knowledge, best practices and case studies and contribute your experience and lessons learnt.

## Primary Health Care Performance Initiative

The Primary Health Care Performance Initiative (PHCPI) is a partnership dedicated to transforming the global state of primary health care.

It is focused on catalyzing improvement through better measurement of PHC.

It works with governments, advocates, development partners and international experts in PHC to achieve these goals.

It is a partnership of the Bill & Melinda Gates Foundation, the World Bank, the World Health Organization, and UNICEF, with Ariadne Labs and Results for Development as technical partners.



### OBJECTIVES

#### Measurement for Decision-making

Identify gaps and inform country priorities based on existing PHC-specific data; more and better data for PHC.

#### Performance Improvement

Curate and highlight global evidence about successful strategies for improving PHC systems and services.

#### Cross-Country Learning

Share data, knowledge, and experience with implementation among countries and global stakeholders.




### WHO DOES IT WORK WITH?

- Policymakers
- Advocates
- Development partners



### PRIORITIES AND ACTIVITIES

- PHCPI collaborates with countries to co-create the PHC Vital Signs Profile, an innovative snapshot of a country's primary health care system, shining a light on where systems are strong and where they are weak.
- Improvement Strategies address critical gaps in primary care systems and delivery, providing a resource for countries, donors, and other partners to adapt to country contexts.
- PHCPI works to compile and present information in a way that is easy for policymakers, donors and advocates to understand.

 [improvingPHC.org](https://improvingPHC.org)  
 [info@improvingphc.org](mailto:info@improvingphc.org)  
 [@ImprovingPHC](https://twitter.com/ImprovingPHC)

### OPPORTUNITIES TO WORK TOGETHER

Please reach out to PHCPI to be part of a community committed to improving PHC results, access international expertise, collaborate and learn with a network of peers and showcase PHC performance through the Vital Signs Profile.





# Universal Health Coverage Partnership

The Universal Health Coverage Partnership (UHC-P) promotes universal health coverage (UHC) by fostering policy dialogue on strategic planning and health systems governance, developing health financing strategies and supporting their implementation, and enabling effective development cooperation in countries.

Since it started in 2011, it has evolved into a significant and influential global partnership working in 115 countries in all 6 WHO regions, with the support of 7 significant donors.

Making progress towards UHC requires robust policies, political will and strong capacity of government to steer the health sector. Policy dialogue is important for governments to drive evidence-informed decision-making.

Putting UHC into practice means brokering and negotiation among all relevant stakeholders on health priorities in order to jointly move towards set targets. Those priorities must then be spelled out in national health plans, to chart the country's road map towards UHC.




## OBJECTIVES

**To build** country capacity and reinforce the leadership of the Ministry of Health to build resilient, effective and sustainable health systems in order to make progress towards UHC.

**To bridge** the gap between global commitments and country implementation and serve as a country-level resource for UHC2030, the global movement to build stronger health systems for UHC.

## PRIORITIES AND ACTIVITIES

- Engage in policy dialogue among a range of health stakeholders.
- Provide flexible funding for country-selected priority areas.
- Deploy technical assistance through senior health systems' advisors in WHO country offices, in direct support of the Ministry of Health.
- Provide capacity building support to the Ministry of Health.
- Cross-fertilize knowledge between countries, regions and at global level and publish lessons and normative guidance.

 [uhcpartnership.net](http://uhcpartnership.net)  
 [Denis.Porignon@who.int](mailto:Denis.Porignon@who.int)  
 [@UHCPartnership](https://twitter.com/UHCPartnership)

## WHO DOES IT WORK WITH?

- Ministries of Health
- Policy makers
- Development partners
- Donors
- Civil society organizations
- Health policy advocates.



#UHCPartnership

## OPPORTUNITIES TO WORK TOGETHER

Consider joining or contacting the UHC Partnership for access to technical support, lessons learned and guidance, engagement with national health policy processes, flexible funding for priority areas and capacity building support.

# ABOUT UHC2030

UHC2030 is the global movement to strengthen health systems for universal health coverage.

UHC2030 provides a multi-stakeholder platform that promotes collaborative working at global and country levels on health systems strengthening. We advocate increased political commitment to UHC and facilitate accountability and knowledge sharing.

Together, our partners and related initiatives nurture a shared global vision for health systems and UHC. We frame emerging priorities, identify bottlenecks and propose collective recommendations to accelerate progress towards UHC.

**We focus on results in three main areas:**

## Voices

Our work on advocacy and accountability includes building political momentum for UHC, promoting shared UHC goals for coherence across health and disease programmes, and supporting social participation and engagement of communities.

## Working better together

We promote harmonized guidance and tools for health systems strengthening, and context-specific collaboration approaches that respond to different countries' demands and needs.

## Knowledge and networks

We support multi-stakeholder platforms (such as the UHC2030 Civil Society Engagement Mechanism and the UHC2030 Private Sector Constituency) and promote knowledge exchange and thought leadership on health systems and UHC.

UHC2030's membership includes governments, international organisations, civil society organisations (CSOs), the private sector, academia and media.

We warmly welcome everyone who promotes UHC to join our movement.

 [uhc2030.org](https://uhc2030.org)

 [info@UHC2030.org](mailto:info@UHC2030.org)

 [@uhc2030](https://twitter.com/uhc2030)



@ WHO / David Orr



