## The New Way of Working

Strengthening the Humanitarian, Development, Peace Nexus



## Opportunity and obligation

- Humanitarian interventions to look further ahead and seek connection with HSS
- Development workstreams and policy dialogue not to stop but adapt, target fragile and conflict affected areas in a more operational manner.
- Need to sit around the same table to work on issues of overlap and connection, identify health system bottlenecks that require collaboration



## The Humanitarian-Development Divide

|                               | Humanitarian                 | Development                         |
|-------------------------------|------------------------------|-------------------------------------|
| Culture/Approach              | Substitution/parallel        | Complementarity                     |
| Outlook                       | 6-12 months*                 | 5-10 years                          |
| Coordination/<br>Leadership   | System-led                   | Government-<br>led                  |
| Planning Frameworks/<br>Tools | HRP/HeRAMS                   | UNDAF/NHSP/<br>SARA                 |
| Legal Frameworks              | Humanitarian Principles/ IHL | Sovereign Law,<br>Aid effectiveness |
| Types of Settings             | Fragile/                     | principles<br>Stable/Willing        |



### Clapping with one hand???

And the other tied behind our back......



#### **New Way of Thinking: 2016 Global Processes**

#### Agenda 2030



"Reach the Furthest First"

#### **Agenda for Humanity**

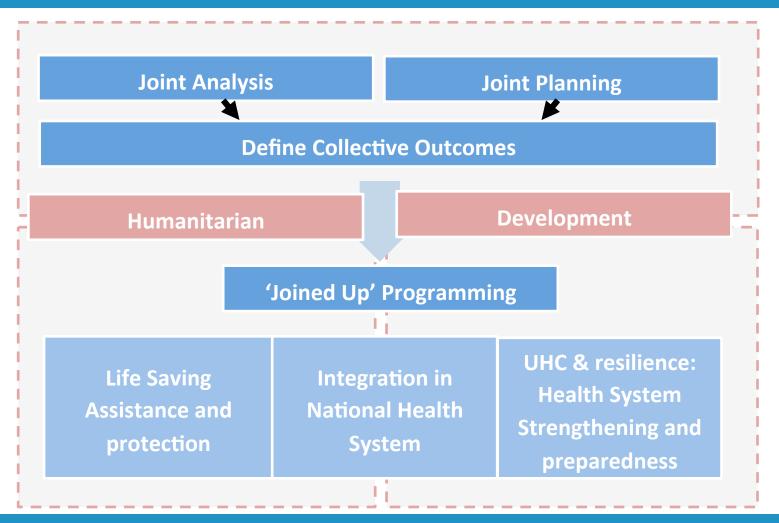


"Leave No One Behind"





### **Bridging the Hum-Dev Divide in Health**





## A new way of working

- Humanitarian interventions should focus on integration, early recovery and transition to local authorities as early as possible
- While development oriented workstreams should target fragile and conflict affected areas in a more operational manner.
- Review ongoing activities in fragile contexts and determine degree to which they are both conflict sensitive.



# Adapt collaboration to the context

#### Three characteristics:

- 1. Responsibility to protect population
- 2. Capacity
- 3. Stability of context: Security/Access
- Implications of each for joined analysis, planning, and collective outcomes
- Determines relationship of the international community with government and authorities



## A new way of working







### **HDN** for health

- 1. Joint analysis: bringing together
- humanitarian assessments (MIRA/HNO/ HeRAMS, etc),
- health sector performance/bottleneck/capacity assessment
- all hazard risk analysis, and
- context and conflict analysis



### **HDN** for health

#### 2. Define collective outcome:

SDG3: As overarching goal Universal Health
Coverage with financial protection, and
resilience of the health system and communities
against shocks.

### **HDN for health**

- **3.** Simple, flexible, joint operational planning at national and subnational level:
- Integrating where possible both humanitarian and development support in operational plans.
- Supported by Multi Year HRP, and a National Health Strategic Plan that prioritise areas and populations in most need,
- 'Transition plan' formulated that clarifies HDN approach during the crisis



# Implementing HDPN for health

#### 1. Focus on service delivery:

- EPHS and health financing with social & financial protection
- Address health system constraints for its implementation, and
- Address barriers from HH & community perspective
- Advocate for protection of health care



# Implementing HDPN for health

### 2. Preparedness for additional acute emergencies

- Risk management for all hazards, including health security and IHR core capacities
- Strengthen investigation, control and response capacities



# Implementing HDPN for health

#### 3. Governance & partnership:

- Maintaining policy dialogue during the conflict
- District Health Management & community engagement
- Simple, flexible, joint planning at (sub)national level
- Coordination architecture that provides links between humanitarian and development partners, and other sectors
- Conflict sensitive programming
- Commitment to humanitarian principles & principles for Aid Effectiveness





